



Update for
January 2019
COG: NCC risk and
contract
information



NORTHAMPTONSHIRE
HEALTHCARE NHS
FOUNDATION TRUST

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Briefing for January 2019 COG re: Northamptonshire County Council

- This is an update that follows previous discussions about NCC at COG meetings and the detailed presentation given to COG in May 2018.
- The following slides provide more information on how NCC has been incorporated into NHFT's risk register and information about the contracts NHFT have with NCC.
- The Trust's risk register is reviewed on a monthly basis. Strategic Executive Board (SEB) review the register monthly with the revised full risk register going to every Quality and Governance or Performance committee meeting chaired by NEDs; before discussion at NHFT's Board meeting.
- Within NHFT the Board have agreed that NCC is not included as a standalone risk, it is part of a number of different risks. The financial risk relating to NCC was subject to further discussion at COG in July 2018. This was a deliberate decision made by the Board because there are many system related risks that are interdependent. The NHFT Board are reviewing and managing the strategic risks and therefore looking at individual organisational issues and their impact on the local health and care system. From this analysis NHFT forms a view of the consequential impact (and mitigations) on NHFT from changes in the system.
- NHFT is not alone in taking this approach within the county of Northamptonshire. The Health and Care Partnership and Health & Wellbeing Board have a joint risk register which includes financial risks. This has incorporated NCC within their risk register. This was last reviewed in January 2019.
- The following two slides lists those risks where NCC is directly referenced. **Only the NCC specific sections of each risk are included in this summary.**

NCC references within our risk register

Risk Number	Risk Title	Description
3735	Partnership fails to deliver achieved patient benefits	In October 2018 the Strategic Partnership Forum reviewed the risks within NCC stabilisation plan public papers. NCC continues to work in partnership with NHFT and there are no current challenges to this partnership working.
3582	Non-delivery of system wide intermediate care business case	Ensuring long term engagement from all large NHS organisations and NCC in the long-term planning for this service.
3871	Operations are disrupted due to supplier / partner failing to deliver their contract, Payroll / IM&T	IM&T partner LGSS has commissioned CIPFA to undertake an internal review following NCC government review Future direction for LGSS are unclear, with staff hosted by NCC and Unitary Authorities being in shadow form from 1 April 2019. LGSS owners are Cambridgeshire CC, Milton Keynes Council and NCC. IM&T, meeting with NCC Chief Executive to be arranged following CIPFA interview to ensure as a client our views are heard.
3870	Financial performance does not meet plan due to internal and external risks crystallising and mitigations being insufficient	NCC are sharing their Adult Social Care Budget reporting NCC are working collaboratively with HCP to plan for 19/20 [Non] Recurrent contracts for NCC services; Review financial risk transfer from external partners including but not limited to NCC and establish mitigation boundaries

NCC references within our risk register

Risk Number	Risk Title	Description
3750	Not able to achieve sufficient size to sustain ourselves and influence	NCC and District Borough Council changes impact on the Health Care System
3425	The BCF, 2017-19 Integration and Better Care Fund, negatively affects the Trust's ability to deliver its strategy & financial plan	Review of NCC Cabinet paper 13 June 2017, no significant issues identified
2386	The Trust fails to safeguard children and adults appropriately	Think family first - NHFT working with NCC children's services to understand adult mental health services through the provision of information sessions for NCC staff Impact of NCC financial position and potential reduction in services on NHFT staff being able to maintain workforce safety Outcomes from NCC Ofsted inspection DoNs and Medical Director CCG undertook review of risks in relation to NCC stabilisation plan with findings fed into system
2384	Regulatory non-compliance impacts on ability to deliver high quality care	System Delayed Transfers of Care review expected NCC point of contact – DoN director lead for NHFT input with project and admin support in place.

NCC contracts with NHFT

- NCC directly contracts with NHFT for the following services; Falls, Short Breaks for Disabled Children, Integrated Sexual Health Services, Acute Liaison Social Workers and Oral Health Promotion. These services combined form 2.8% of the NHFT income approximately 110 staff.
- Our CCGs and NCC jointly commission some services through a joint agreement. In these cases the resources flow from NCC to the CCGs to NHFT. Our 0-19 service is an example of this. This agreement enables the resources to pass through to the CCG who combine the NCC finances with the CCG finances into one contract. This enables us to have one contract and everyone to work jointly on the same outcomes. A further 5% of our income comes through this joint agreement.
- All contracts are signed and in place.